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E.O. 11652: GDS

TAGS: NATO, OCON, MILI

SUBJECT: AD HOC COMMITTEE ON EQUIPMENT INTEROPERABILITY:

FUTURE ACTIVITY OF THE COMMITTEE

REF: USNATO 0466 DTG 271705Z JAN 77

- 1. THERE FOLLOWS BELOW IN PARA 4 A DRAFT OF AC/297-D/28, FUTURE ACTIVITIES OF THE COMMITTEE, WHICH WILL BE DISCUSSED AT THE MEETING OF THE AD HOC COMMITTEE ON MARCH 16, 1977.
- 2. EXCEPT FOR OUR SPECIFIC COMMENTS IN PARA 3 BELOW, WE BELIEVE THE DOCUMENT IS AN ACCEPTABLE SUMMARY OF THE WORK PROGRAM FOR THE AD HOC COMMITTEE. ACTION REQUESTED: WASHINGTON GUIDANCE BY COB MARCH 14, 1977.
- 3. COMMENTS ARE KEYED TO THE PARAGRAPHS OF THE DOCUMENT:

A. PARAGRAPH 8. WE BLIEVE THE PRESENT PARAGRAPH INACCURATELY REFLECTS THE SITUATION IN WG/4. WE PROPOSE THE FOLLOWING REVISION: QUOTE:

WORKING GROUP ON FUELS

8. MINISTERS HAVE BEEN ADVISED THAT NO SPECIAL ACTION IS CONFIDENTIAL

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REQUIRED ON THE NAVAL SHIP FUEL SITUATION BECAUSE THERE IS NO SERIOUS INTEROPERABILITY PROBLEM REMAINING. THE WORKING GROUP IS NOW CONSIDERING THE JET AIRCRAFT FUEL QUESTION SOLELY FROM THE VIEWPOINT OF LAND-BASED MILITARY AIRCRAFT, SINCE FOR SHIP-BASED AIRCRAFT NO URGENT PROBLEM EXISTS, NATIONS HAVING AGREED ON A STANDARD FUEL FOR SHIP-BASED AIRCRAFT. RESOLUTION OF THIS REMAINING PROBLEM FOR LAND-BASED JET AIRCRAFT HAS PROVED MORE COMPLICATED THAN WAS FORE-SEEN. THE CONVERSION TO NATO'S JET FUEL STORAGE AND OF EXISTING AIRCRAFT INVENTORIES FROM F-40 TO F-34 FUEL APPEARS

TO DEPEND ON A DECISION TO CONVERT THE F-16 AIRCRAFT TO PRIMARY USE OF F-34 FUEL. WHEREAS THE RELEVANT ENGINE (F-100) HAS BEEN TESTED ON THE NEW FUEL IT HAS NOT YET BEEN DECIED TO COMMISSION FLIGHT TESTS IN AN F-16 AIRFRAME. UNTIL SUCH TESTS ARE PERFORMED (AND NO F-16 AIRFRAME WILL BE AVAILABLE FOR SUCH TESTS UNTIL LATE 1977) THE NATIONS CANNOT ANALYSE THE POTENTIAL PERFORMANCE DEGRADATION NOR THE COSTS OF MODIFICATION WHICH MAY BE REQUIRED TO RETAIN ACCEPTABLE AIRCRAFT PERFORMANCE. THE WORKING GROUP RECOMMENDS. THEREFORE, THAT THE F-16 STEERING GROUP EXAMINE THE POSSI-BILITY OF COMMISSIONING THE FLIGHT TESTS AS A PRELIMINARY TO THE EVENTUAL DECISION ON CONVERSION OF THE F-16 TO PRIMARY USE OF F-34 FUEL. PENDING THE ABOVE DECISION, NATIONS DO NOT SEE THE NEED TO FORMULATE PLANS FOR CONVERSION OF OLDER AIRCRAFT, SINCE FAILURE TO CONVERT TO F-16 COULD RESULT IN A DELAY OF THE NEED TO CONVERT NATO'S FUELD STORAGE UNTIL THE 1990S. NATIONS HAVE AGREED, HOWEVER, TO EXAMINE THE POSSIBILITY OF CONVERSION OF OTHER AIRCRAFT AND SCHEDULES FOR IMPLEMENTATION ON THE ASSUMPTION THAT THE F-16 WILL BE CONVERTED. THEY WILL REPORT BY 31 JULY 1977. IN THE LIGHT OF THIS AND THE WORK STILL TO BE DONE, WORKING GROUP 4 PROPOSES THAT ITS WORK SHOULD CONTINUE AT LEAST UNTIL THE END OF 1977. END QUOTE

B. PARAGRAPH 12. THE INVITATION CONTAINED IN THE LAST SENTENCE OF THIS PARAGRAPH IS INCORRECT. THE AD CONFIDENTIAL

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HOC COMMITTEE HAS ALREADY AGREED TO REVIEW PROGRESS OF THE STUDY ON NATO COPRODUCTION AND LICENSING BY THE CNAD WORKING GROUP ON INDUSTRIAL PROPERTY (AC/94).

C. PARAGRAPH 15. WE HAVE LEARNED INFORMALLY FROM ASYG LABERGE THAT THE FRENCH ARE ADAMANTLY OPPOSED TO THE SUGGESTION CONTAINED IN THE LAST SENTENCE OF THIS PARAGRAPH. (REFTEL, PARA 4E CONTAINS A FURTHER DISCUSSION OF THIS TOPIC.)

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4. BEGIN TEXT:

ORIGINAL: ENGLISH MARCH, 1977 DRAFT DOCUMENT AC/297-D/28 AD HOC COMMITTEE ON EQUIPMENT INTEROPERABILITY FUTURE ACTIVITIES OF THE COMMITTEE MEMORANDUM BY THE CHAIRMAN

I. INTRODUCTION

MINISTERS IN THEIR MEETING OF 9TH DECEMBER, 1976 AGREED THAT THE AD HOC COMMITTEE ON EQUIPMENT INTEROPERABILITY SHOULD CONTINUE FOR THE TIME BEING AND PREPARE A FURTHER REPORT FOR SUBMISSION TO THE MINISTERIAL SESSION IN SPRING 1977(1). THE COMMITTEE THEREFORE MIGHT WISH TO CONSIDER, AT ITS MEETING ON THE 16TH MARCH, 1977 A PROGRAMME OF WORK WHICH WOULD BE CONSISTENT WITH THE DESIRES OF THE MINISTERS AND WHICH MIGHT PROVIDE SUBSTANTIVE MATERIAL FOR THEIR REPORT.

II. DISCUSSION

2. AS A STARTING POINT WE MIGHT CONSIDER BRIEFLY THE ACTIVITIES OF THE FIVE WORKING GROUPS AND THE STATUS OF THEIR WORK.

WORKING GROUP ON COMMUNICATIONS

3. IN ITS REPORT TO MINISTERS IN DECEMBER, THE AD HOC COMMITTEE INVITED THEM TO NOTE THAT IT WOULD SUBMIT TO THE CONFIDENTIAL

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NATO BODY OR BODIES CONCERNED THE PROGRAMME OF WORK NECESSARY TO IMPLEMENT THEIR DECISION ON THE APPROACH TO BE TAKEN TO ASSURE THE INTEROPERABILITY OF TACTICAL AREA COMMUNICATIONS. THE NECESSARY PROGRAMME OF WORK HAS BEEN PREPARED BY WORKING GROUP 1 AND SUBMITTED TO THE AD HOC COMMITTEE OR ITS CONSIDERATION(2)

- (1) SECTION V, C-M(76)70(REVISED) DATED 21ST JANUARY, 1977
- (2) DOCUMENT AC/297-D/24, AC/297(WG/1)D/4 OF 8TH FEBRUARY, 1977
- 4. IN THE REPORT TO MINISTERS, THE AD HOC COMMITTEE ALSO INVITED THEM TO NOTE THAT IT HAD TASKED WORKING GROUP 1 TO STUDY, AND MAKE RECOMMENDATIONS ON THE MEASURES NECESSARY TO ENSURE THE INTEROPERABILITY OF ALL NEW TACTICAL RADIO EQUIPMENT. WITH THE REPORT WITH WHICH THE AFOREMENTIONED PROGRAMME OF WORK HAS BEEN SUBMITTED(1) THE WORKING GROUP HAS ALSO SUBMITTED, FOR THE AD HOC COMMITTEE'S APPROVAL, TERMS OF REFERENCE FOR THIS NEW STUDY. IN ANTICIPATION OF OF THE AD HOC COMMITTEE'S APPROVAL, THE WORKING GROUP IS PROCEEDING WITH THE FIRST PHASE OF THE STUDY WITH THE AIM OF COMPLETING IT IN SPETEMBER OF THIS YEAR. THE TARGET DATES FOR THE SECOND AND THIRD PHASES OF THE STUDY ARE 1979 AND 1982 RESPECTIVELY, BUT THESE DO NOT NECESSARILY HAVE TO BE

CONDUCTED UNDER THE DIRECTION OF THE AD HOC COMMITTEE.

WORKING GROUP ON TACTICAL AIRCRAFT REARMING
5. A NUMBER OF ACTION PRAGRAMMES WERE IDENTIFIED WHICH
COULD SIGNIFICANTLY INCREASE THE OPERATIONAL FLEXIBILITY OF
ALLIED TACTICAL AIRCRAFT THROUGHOUT ALLIED COMMAND EUROPE.
IN ESSENCE, THESE PROGRAMMES REQUIRE THE CERTIFICATION BY
ANALYSIS AND VERIFICATION TRIAL OF VARIOUS INVENTORY WEAPON
TYPES ON VARIOUS OPERATIONAL AIRCRAFT. A PROGRAMME FOR THE
FUTURE WHICH TASKS THE WORKING GROUP TO PROPOSE AN EQUITABLE
BASIS FOR SHARING OF THE COSTS ASSOCIATED WITH THE IMPLEMENTATION OF THE AGREED ACTION PROGRAMMES, TO SUBMIT RECOMMENDATIONS ON THE COST IMPLICATIONS OF IMPLEMENTING ITS
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STANDARDIZATION OF 120 MM AMMUNITION.

RECOMMENDATIONS NOT DIRECTLY RELATED TO REARMING AND TO FURTHER STUDY MEANS OF IMPLEMENTING THE ACTION PROGRAMMES OF REARMING HAS BEEN CIRCULATED FOR APPROVAL (2). THE WORKING GROUP WILL SCHEULE ITS ACTIVITIES TO PROVIDE THE AD HOC COMMITTEE WITH A PRELIMINARY REPORT IN JUNE 1977 AND A FINAL REPORT BY EARLY NOVEMBER 1977.

- (1) DOCUMENT AC/297-D/24, AC/297(WG/1)D/4 OF 8TH FEBRUARY 1977 (2) AC/297-D/25
- WORKING GROUP ON TANK GUN AMMUNITION

 6. AT ITS EARLIER MEETING IN APRIL 1976, WORKING GROUP 3
 RECOMMENDED, AND THE COMMITTEE DULY APPROVED, THAT THE TWO
 STANDARD CALIBRES FOR PRESENT AND FUTURE TANK GUNS SHOULD BE
 RESPECTIVELY 105 MM AND 120 MM. DIFFERENCES OF OPINION BETWEEN MAJOR COUNTRIES CONCERNED, AS TO HOW LONG ONE COULD
 RELY ON THE 105 MM TO DEFEAT WARSAW PACT ARMOUR AND WHEN IT
 WOUD BE ESSENTIAL TO CHANGE TO THE LARGER CALIBRE, STILL
 EXIST. THE CONTROVERSY OVER THE RELATIVE MERITS OF RIFLED
 AND SMOOTH BORE 120 MM GUNS IS AGAIN NO NEARER SOLUTION,
 AND RECENT EVENTS INDICATED THAT BOTH VARIATIONS OF 120
 MM TANK GUNS WILL BE IN SERVICE WITH NATO FORCES IN THE
 FUTURE. THIS MAKES EXTREMELY UNLIKELY THE
- 7. THE WORKING GROUP PROPOSES TO CONDUCT A SURVEY OF
 105 MM EQUIPMENT IN AN AFFORT TO MAKE RECOMMENDATIONS FOR
 INCREASING THE INTEROPERABILITY OF SUCH EQUIPMENT PARTICULARLY
 INSOFAR AS IT IS AFFECTED BY FIRE CONTROL SYSTEMS AND THE
 LIKE. AT A FUTURE MEETING IT WILL ALSO WISH TO EXAMINE IN
 MUCH GREATER DETAIL THE 120 MM SITUATION AND WOULD PREFER
 THAT ANY DECISION BY THE COMMITTEE CONCERNING THE GROUP'S
 FUTURE SHOULD BE DEFERRED UNTIL AFTER SUCH A MEETING
 HAS BEEN HELD. THE SURVEY OF 105 MM EQUIPMENT IS EXPECTED
 TO OCCUPY THE ATTENTION OF THE WORKING GROUP THROUGH SEPTEMBER
 1977.

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WORKING GROUP ON FUELS

8. MINISTERS HAVE BEEN ADVISED THAT NO SPECIAL ACTION IS REQUIRED ON THE NAVAL SHIP FUEL SITUATION BECAUSE THERE IS NO SERIOUS INTEROPERABILITY PROBLEM REMAINING. THE WORKING GROUP IS NOW CONSIDERING THE JET AIRCRAFT FUEL QUESTION SOLELY

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FROM THE VIEWPOINT OF LAND-BASED MILITARY AIRCRAFT, SINCE FOR SHIP-BASED AIRCRAFT NO URGENT PROBLEM EXISTS, NATIONS HAVING AGREED ON A STANDARD FUEL FOR SHIP-BASED AIRCRAFT. COM-PLICATIONS HAVE ARISEN IN THE RESOLUTION OF THE PROBLEM OF INTEROPERABILITY IN FUELS OF LAND-BASED MILITARY AIRCRAFT(1). IN-FLIGHT TESTS OF THE USE OF F-34 (JP-8), THE AGREED FUTURE NATO PRIMARY JET AVIATION FUEL, IN THE F-16 AIRCRAFT WITH THE F-100 ENGINE HAVE YET TO BE CONDUCTED. WORKING GROUP 4 NEEDS THE RESULTS OF STUDIES ON SUCH USE AS THESE WILL DIRECTLY INFLUENCE THE TIME WHEN F-34 CAN BE INTROCUDED AS THE NATO PRIMARY JET AVIATION FUEL AND A COMPLETE CHANGE-OVER CAN BE PROGRAMMED. IT IS THEREFORE ASKED THAT THE F-16 CONSORTIUM COUNTRIES BE APPROACHED TO UNDERTAKE THESE TESTS AND STUDIES URGNETLY. NATIONS HAVE ALSO BEEN ASKED TO REPORT ON THEIR PLANS AND PROGRAMMES FOR USE OF THIS FUEL IN OTHER AIRCRAFT. ANSWERS ARE EXPECTED BY 31ST JULY, 1977. IN THE LIGHT OF THIS AND THE WORK STILL TO BE DONE ON PLANS FOR THE CONVERSION OF STORAGE AND DISTRIBUTION SYSTEMS WORKING GROUP 4 PROPOSES THAT ITS WORK SHOULD CONTINUE AT LEAST UNTIL THE END OF 1977.

WORKING GROUP ON THE IMPLEMENTATION OF NATO STANDARDIZATION AGREEMENTS AND ALLIED PUBLICATIONS

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9. THE WORKING GROUP ADVISED THE AD HOC COMMITTEE ON EQUIPMENT INTEROPERABILITY ON 16TH NOVEMBER, 1976 THAT THE EQUIPMENT STANAGS RELATING TO INTEROPERABILITY WERE IDENTIFIED, AND THE WORKING GROUP INVITED NATIONS TO AGREE WITH THE REMOVAL OF A "NO RETROFIT" CLAUSE IN EACH OF THEM. ALL COUNTRIES HAVE NOW GIVEN THEIR APPROVAL. TO ACCOMPLISH THE PILOT PROGRAMME FOR MONITORING STANAG IMPLEMENTATION THROUGH THE USE OF

(1) AC/297-D/27

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PROMULGATED STANAGS IN TH AIRCRAFT STANDARDS PARTS FIELD, WHICH THE AD HOC COMMITTEE HAD INVITED NATIONS T APPROVE UNDER THE SILENT PROCEDURE (1), NATIONS HAVE BEEN SENT DETAILED QUESTIONNAIRES TO FILL OUT AND RETURN. IF THE COMPLETED FORMS ARE RECEIVED BY 1ST APRIL, 1977, WORKING GROUP 5 WILL CONVENE AT A DATE SHORTLY THEREAFTER TO ASSESS THE MERITS OF CONTINUING WITH THIS PILOT PROGRAMME AND TO MAKE SUCH RECOMMENDATIONS ON FUTURE WORK TO THE AD HOC COMMITTEE AS MAY BE APPROPRIATE.

PROCEDURES TO ENSURE ADEQUATE INTEROPERABILITY OF EQUIPMENT TO BE DEVELOPED AND ACQUIRED IN THE FUTURE

10. IN ADDITION TO THE WORK FORECAST BY THE FIVE WORKING GROUPS, THE ASSISTANT SECRETAR GENERAL FOR DEFENCE SUPPORT HAS DETAILED A PROGRAMME OF WORK(2) FOR THE CNAD AD HOC STUDY GROUP ON A PERIODIC ARMAMENTS PLANNING SYSTEM (PAPS) INVOLVING MATTERS OF EQUIPMENT INTEROPERABILITY TO BE STUDIED BY THIS GROUP WHICH ARE OF DIRECT CONCERN TO THIS COMMITTEE. THE AD HOC COMMITTEE ON EQUIPMENT INTEROPERABILITY WILL BE ASKED TO AGREE TO THE PROCEDURES PERMITTING A SYSTEMATIC REVIEW OF NATIONAL EQUIPMENT PROGRAMMES TO INSURE ADEQUATE INTEROPERABILITY OF FUTURE EQUIPMENT. IT IS ALSO EXPECTED THAT THE AD HOC COMMITTEE WILL PROVIDE OVERSIGHT OF THE STUDY GROUP DURING THE INTRODUCTORY AND EXPERIMENTAL PHASE OF ITS ACTIVITIES. THIS MAY MEAN THAT REPORTS WILL CONTINUE TO BE REQUIRED TO BE MADE TO THE AD HOC CONFIDENTIAL.

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COMMITTEE AFTER THE SPRING MINISTERIAL MEETING.

11. NATIONS ARE INVITED TO SUGGEST ALTERNATIVE OR ADDITIONAL PROCEDURES BY WHICH EARLY AGREEMENT CAN BE REACHED ON NATO EQUIPMENT INTEROPERABILITY.

(1) AC/297-R/9, PARAGRAPH 99

AC/297-D/28

CNAD ACTIVITIES

12. MANY INITIATIVES IN THE AREAS OF EQUIPMENT INTER-

OPERABILITY ARE BEING UNDERTAKEN BY THE MAIN ARMAMENTS GROUPS. IT IS NOT MY PURPOSE TO DETAIL THEM HERE BUT RATHER, ASK THE COMMITTEE IF IT WISHES TO UNDERTAKE PERIODIC REVIEW OF THE WORK ON INTEROPERABILITY BEING DONE UNDER THE CNAD AEGIS. IN ADDITION TO THE WORK OF THE MAIN ARMAMENTS GROUPS, NATIONS MIGHT WISH TO OVERVIEW PROGRESS OF THE STUDY ON NATO CO-PRODUCTION AND LICENSING BY THE CNAD'S WORKING GROUP ON INDUSTRIAL PROPERTY.

IMS/MAS ACTIVITIES

13. THE MAS PUBLISHES AN ANNUAL REPORT TO THE MILITARY COMMITTEE ON ITS WORK IN TH FIELD OF STANAG PROMULGATION.

IMS WILL FOCUS ITS ATTENTION ON FUTURE PROBLEMS OF ARMAMENTS STANDARDIZATION AND INTEROPERABILITY, REPORTING ALSO ON ITS FINDINGS TO THE MILITARY COMMITTEE. THE ASSISTANT DIRECTOR OF THE IMS DIVISION RESPONSIBLE FORTHESE MATTERS ANTICIPATES THAT THERE WOULD BE NO NEED FOR REPORTING TO THE AD HOC COMMITTEE ON THE RESULTS OF ITS WORK ON ANY KIND OF A CONTINUING BASIS. HOWEVER, HE RECOGNIZES THE IMPORTANCE OF TH AD HOC COMMITTEE FORUM FOR REFERRAL OF EQUIPMENT INTEROPERABILITY PROBLEMS OF A POLITICAL AND/OR ECONOMIC NATURE WHICH ARE OUTSIDE THE JURISDICTION OF THE MILITARY COMMITTEE. CONFIDENTIAL

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FOLLOW-UP TO DECISIONS OF DECEMBER 1976 MINISTERIAL MEETINGS.

14. IN THE DEFENCE PLANNING COMMITTEE MEETING IN MINISTERIAL SESSION IN DECEMBER 1976(1) THE STATUS REPORT OF THE ASSISTANT SECRETARY GENERAL FOR DEFENCE SUPPORT ON STANDARD-IZATION OF ARMAMENTS (PO/76/130(REVISED)) WAS REVIEWED. MINISTERS INVITED THE DPC IN PERMANENT SESSION TO EXAMINE THE SUGGESTED ACTIONS IN PARAGRAPHS 26 TO 33 AND REPORT THE RESULTS IN

(1) DPC/D(76)33

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DECEMBER 1977. MINISTERS ALSO INVITED THE DPC IN PERMANENT SESSION TO PREPARE A PLAN TO ENABLE THE ECONOMIC, INDUCTTIAL, TECHNOLOGICAL AND MILITARY ASPECTS OF NATIONAL EQUIPMENT PROGRAMMES TO BE HARMONIZED. MINISTERS REQUESTED A REVIEW OF THIS PLAN DURING THE SPRING 1977 MINISTERIAL.

15. DURING THE MEETING OF THE DPC IN PERMANENT SESSION ON 26TH JANUARY, 1977, AMBASSADORS WERE ASKED TO CONSIDER ALTERNATIVE SUGGESTIONS FOR RESPONDING TO THESE INVITATIONS(1). IN DISCUSSION IT WAS POINTED OUT THAT THERE WAS A RISK OF DUPLICATION BETWEEN THE DPC AND THE COUNCIL AS THE LATTER BODY WAS NOT ONLY CONCERNED WITH INTEROPERABILITY, BUT ALSO WAS KEEPING UNDER REVIEW OTHER RESPECTS OF STANDARDIZATION AND COMMON EQUIPMENT PROGRAMMES. IT WAS THEREFORE SUGGESTED THAT THE COUNCIL FAIF ZV UNDERTAKE THE FOLLOW-UP WORK TO THESE DECISIONS BY DEFENCE MINISTERS. THE SECRETARY GENERAL AGREED TO REFLECT UPON THE SUGGESTIONS AND RESUME DISCUSSION OF THESE ISSUES AT A LATER DATE(2). IN VIEW OF ITS COMPOSITION AND EXPERIENCE TO DATE THE AD HOC COMMITTEE ON EQUIPMENT INTEROPERABILITY SEEMS A VERY SUITABLE BODY TO ASSIST THE COUNCIL IN SUCH FOLLOW-UP WORK AND COULD WELL BE INCLUDED IN THE SECRETARY GENERAL'S PROPOSALS.

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III. RECOMMENDATIONS

16. THIS MEMORANDUM SUGGESTS FOR CONSIDERATION A POSSIBLE PROGRAMME OF WORK FOR THE COMMITTEE WHICH IS BELIEVED TO BE CONSISTENT WITH THE TERMS OF REFERENCE OF THE COMMITTEE AND WHICH REPRESENTS ACTIONS WHICH ARE IN CONSONANCE WITH THE METHOD OF OPERATION SUPPORTED BY THE MAJORITY OF NATIONS.

- (1) PO/77/7, ANNEX DATED 18TH JANUARY, 1977
- (2) DPC/R(77)3 DATED 10TH FEBRUARY, 1977

AC/297-D/28

- 17. THE AD HOC COMMITTEE IS INVITED:
- (Q) TO NOTE THIS MEMORANDUM;
- (2) TO AGREE WITH THE PROGRAMME OF FUTURE WORK DESCRIBED THEREIN;
- (3) TO AGREE IN PRINCIPLE THAT IT SHOULD, AT AN OPPORTUNE MOMENT, RECOMMEND TO THE COUNCIL IN PERMANENT SESSION THAT THE AD HOC COMMITTEE'S OVERSIGHT ACTIVITIES BE CONTINUED UNTIL COMPLETION OF THE FUTURE WORK DESCRIVED;
 (4) TO DIRECT THE WORKING GROUPS TO EXPEDITE THEIR EFFORTS TO ACHIEVE INTEROPERABILITY SO THAT A

REPORT CAN BE GIVEN TO MINISTERS AT THEIR NEXT

MEETING ON THE EXTENT TO WHICH THESE INITIATIVES HAVE BEEN SUCCESSFUL.END TEXT.STRAUSZ-HUPE

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